

ClubsNSW



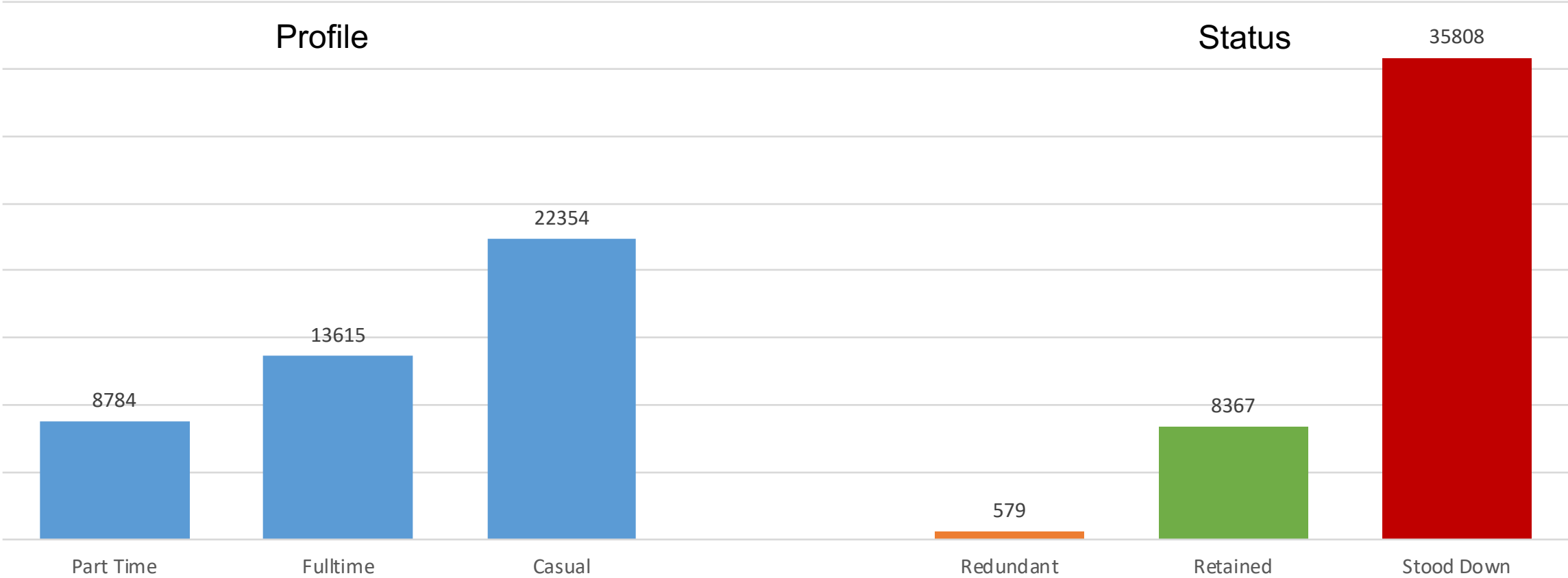
100 YEARS

Key Results

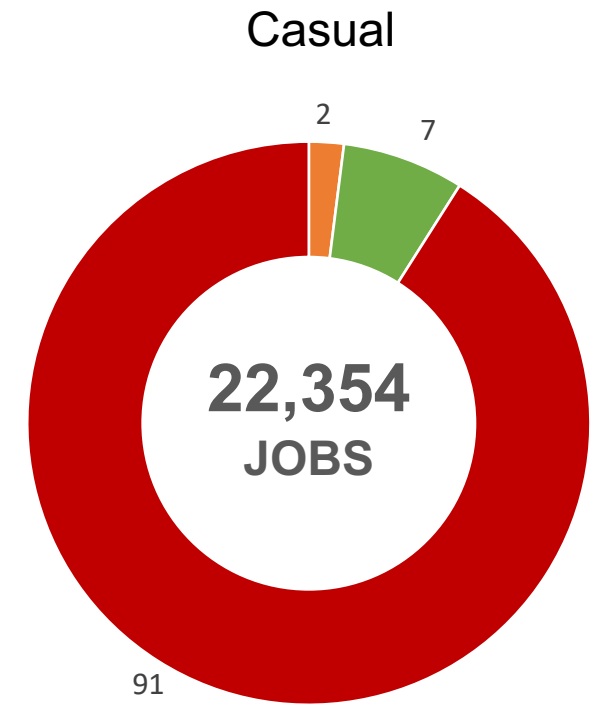
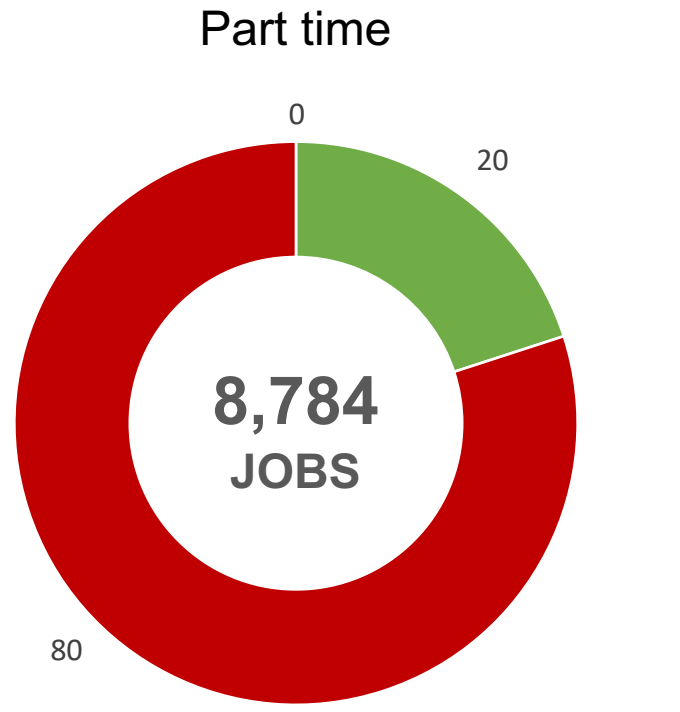
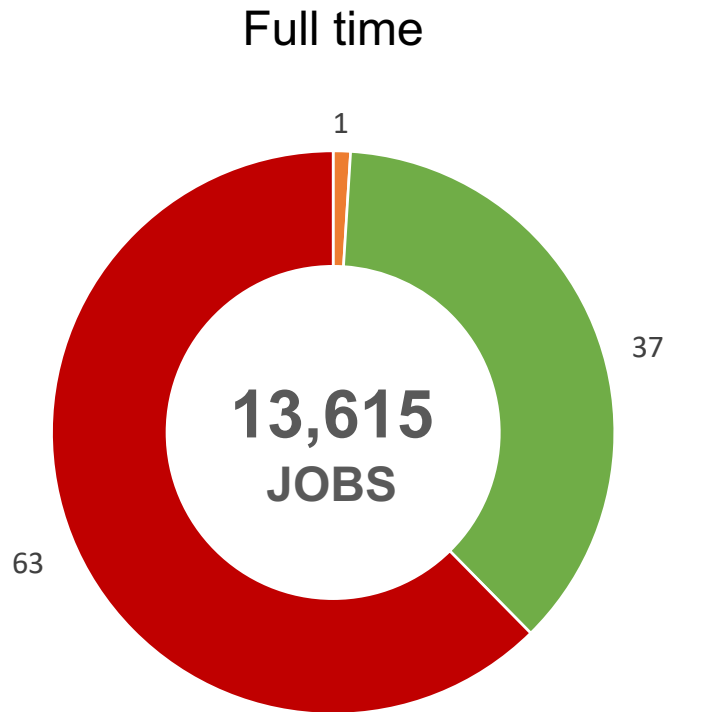
- A recent survey of 236 clubs found:
 - Over 80% club employees stood down
 - Over 19% club employees are still working
 - Less than 1% redundancies have occurred.
- Extrapolating that to the entire industry we estimate:
 - Over 35,000 club employees stood down
 - Over 8000 club employees are still working
 - Less than 600 redundancies have occurred.

Employment Impacts

44,753 JOBS



Employment Breakdown %



Redundant Retained Stood Down

Revenue Impact



87%

Average monthly
revenue decline



**\$466
million**

Estimated total
industry monthly
revenue decline



55%

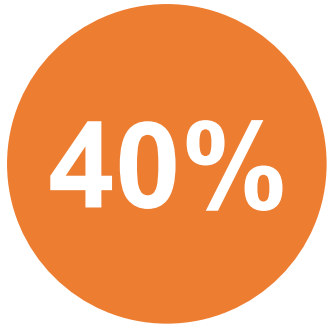
Decline in
revenues offset
by expenditure
reductions



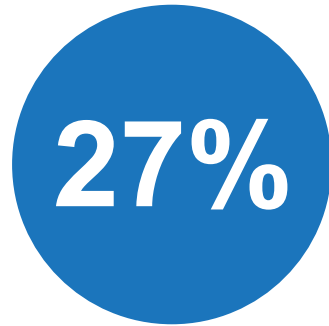
**\$212
million**

Estimated total
industry monthly
net loss

Trading Impact



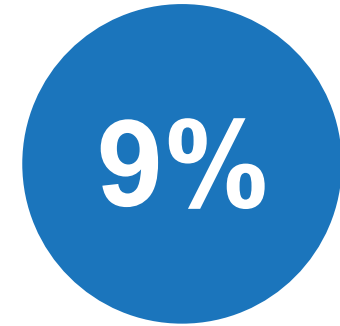
continuing limited trading activities



offering takeaway food & beverage



Offering accommodation services



offering golfing and other sporting activities